The Utility Challenge 2010-2020: Environmental and Climate Regulation, Legislation and Litigation

U.S. Department of Energy Electricity Advisory Committee October 29, 2010



Scope of Remarks

- Industry "Prism"
- EPA Regulatory Pathway
 - Water, ash, air, carbon
- Climate Change Landscape
- Coal Fleet Transition Initiatives
 - Thinking outside the BAU box

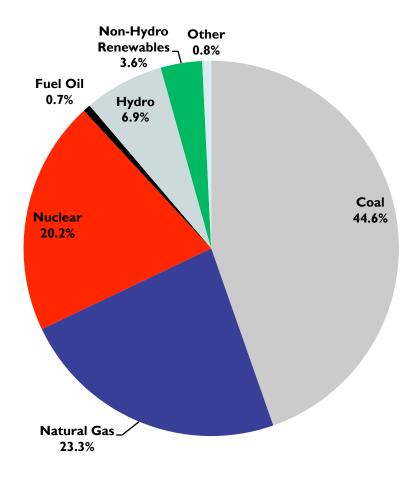
Industry Objectives

- Minimize economic impacts to consumers
- Continue environmental improvements
- Maintain system reliability
- Maintain fuel diversity options
- Develop and deploy new technologies
- Obtain access to capital and cost recovery
- Negotiate myriad political landscapes

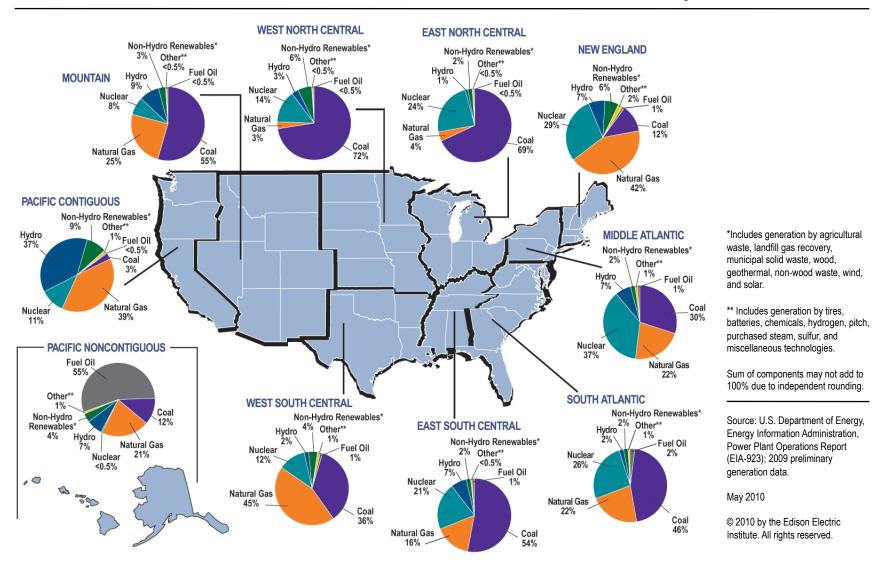
2010 Climate for Strategic Decisions

- Recession has dampened demand, but demand certainly will rebound and grow
 - Commodity, equipment and labor costs currently are down, generally making it an ideal time to build and prepare for future demand increases
- Utility industry at beginning of a major investment cycle
 - Driven by new technology, demand growth, efficiency, environmental CAPEX
- Addressing GHG emissions and EPA regulations will be costly
- Wall Street restructuring: access to capital markets and increasing cost of capital for needed utility investments
 - As a capital-intensive industry, reduced access to capital markets at higher costs places a premium on enhanced liquidity and financial flexibility

The U.S. Electricity Generation Portfolio as of 2009



Different Regions of the Country Use Different Fuel Mixes to Generate Electricity



Coal Units by Age, Capacity and Emissions

U.S. Generating Units, 10 Year Increments

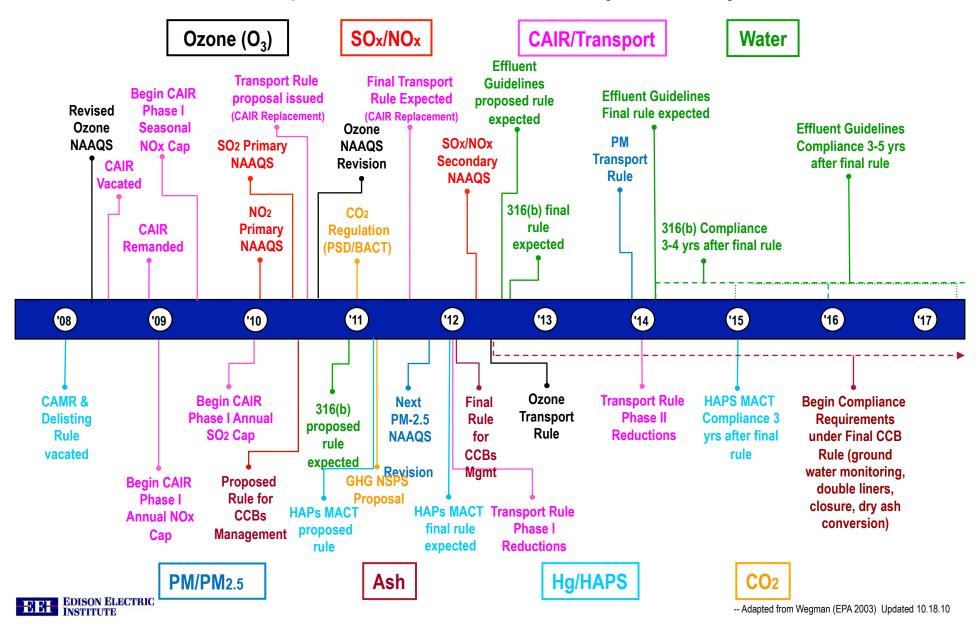
| Age of Units* | Generating Units | | Total Nameplate Capacity | | Total Net Generation Year 2008 | | Total CO ₂ Emissions Year 2008 | | Total SO ₂ Emissions Year 2008 | | Total NO _x Emissions Year 2008 | |
|------------------|---------------------|---------------------|-----------------------------|---------------------|--------------------------------------|---------------------|---|---------------------|---|---------------------|---|---------------------|
| | # | Percent of Total | GW | Percent of Total | GWH | Percent of Total | MTons | Percent of Total | Tons | Percent of Total | Tons | Percent of Total |
| 0-10 Years | 16 | 1.4% | 5.3 | 1.6% | 19,788 | 1.1% | 28.7 | 1.4% | 18,083 | 0.2% | 13,779 | 0.5% |
| II-20 Years | 64 | 5.8% | 14.9 | 4.5% | 78,261 | 4.2% | 78. I | 3.8% | 137,803 | 1.9% | 108,115 | 3.8% |
| 21-30 Years | 186 | 16.7% | 86.1 | 26.1% | 541,408 | 29.0% | 615.0 | 29.6% | 1,336,033 | 18.0% | 763,207 | 26.9% |
| 31-40 Years | 238 | 21.4% | 122.5 | 37.1% | 724,206 | 38.8% | 780.7 | 37.6% | 2,750,025 | 37.1% | 1,053,259 | 37.1% |
| 41-50 Years | 270 | 24.3% | 60.8 | 18.4% | 316,029 | 16.9% | 352.2 | 16.9% | 1,879,152 | 25.4% | 533,038 | 18.8% |
| 51-60 Years | 304 | 27.3% | 39.3 | 11.9% | 187,473 | 10.0% | 220.7 | 10.6% | 1,265,388 | 17.1% | 356,902 | 12.6% |
| 61-70 Years | 30 | 2.7% | 0.9 | 0.3% | 1,166 | 0.1% | 2.5 | 0.1% | 19,223 | 0.3% | 6,554 | 0.2% |
| > 70 Years | 4 | 0.4% | 0.0 | 0.01% | 5 | 0.0003% | 0.1 | 0.004% | 87 | 0.001% | 484 | 0.02% |
| Coal Unit Totals | 1,112 | 100.0% | 329.95 | 100.0% | 1,868,336 | 100.0% | 2077.9 | 100.0% | 7,405,794 | 100.0% | 2,835,339 | 100.0% |

Source: Ventyx, Inc.—EV Suite

MTon = million tons

^{*} Does not include units that came online in 2009

Possible Timeline for Environmental Regulatory Requirements for the Utility Industry



Climate Legislation

- Senate progress, but unable to close the deal
- Some House members taking hits for "yes" votes on Waxman-Markey
- Lame duck activity?
- Prospects in next Congress?
 - Cap-and-trade on life support
 - All proposals have same problem: need 60 votes
- Pending EPA activity remains a catalyst

Congressional Focus on EPA Progress

- Murkowski (R-AK) Resolution of Disapproval to prevent EPA regulation of GHGs under Clean Air Act
 - Failed to get 60 votes in June
- Rockefeller (D-WV) introduced bill to delay EPA regulation by 2 years – message bill?
 - Reid promised a vote: unclear whether it could get 60 votes
- Similar House efforts have failed, likely to be unavailing
 - Landscape changes if Republicans assume control
- Unlikely to survive Presidential veto if passed…
- ...but drumbeat of concern regarding costs continues



Industry's Predicament

- Have to comply with pending EPA regulations on air $(SO_2, NO_x,$ mercury, etc.), water, and coal ash on or around 2015
 - Will require retrofit, retirement or replacement of substantial portion of existing coal fleet in short period of time
 - Could impact reliability; need to assess feasibility; regional differences
- Could cost up to \$200 billion/year in CAPEX by 2015
 - Industry already has capital expenditures of \$80 billion annually
 - Can it be raised? Assuming so, at what cost?
- Need carbon policy or face possibility of stranding investments
 - Dramatically changes economic outlook and impacts on coal fleet
 - Implementation of EPA regulation of stationary sources begins in 2011
 - Congress unlikely to pass climate legislation this year; next Congress?
 - Regulation is less certain than legislation; litigation likely
- Need resolution to help smooth transition of current coal fleet
 - Need planning and investment certainty to meet future demand; ensure industry can meet regulations while maintaining system reliability



The Next 10 Years Are Critical

- Need better coordination within EPA on air,
 water and waste rules; carbon too
- EPA coordination with sister agencies
- New technologies need to be encouraged (and funded) and phased in logically
- Implementation schedule must factor in material and labor needs, retrofit windows
- Need to expedite consideration of permits

Generation Fleet Initiative

- Options for "transforming" the coal fleet over the next ~10 years in the most cost effective and reliability sensitive manner (i.e., a path to avoid the "train wreck")
- Look at traditional pollutants and CO₂:
 - Methodical retrofits over a reasonable timeline
 - Continued environmental improvements
 - Minimization of impacts to consumers
 - Deployment of advanced coal technologies
- Likely would require Congressional action

APPENDIX

Cooling Water Intake Structures

- EPA implementing 316(b) in several phases:
 - Timing: revised proposal due ~February 2011; final rule in 2012, but could slip
 - Technology: whether cooling towers are Best Technology Available
 - Flexibility: whether to allow cost-benefit analyses to balance environmental impacts of a technology
- Any retrofit mandate could cause premature closures, extended outages, and significantly impact rates and capacity margins

Coal Combustion Residuals (CCR)

- Co-proposal of two options in June (75 Fed. Reg. 35128):
 - Subtitle C, "Special" hazardous waste listing; Subtitle D regulations
 - Beneficial use exempt from regulation
 - Soliciting input on other options, restrictions on beneficial use
- Subtitle C option would reverse 1993 & 2000 Regulatory Determinations
- Majority of states, ash recyclers, industry groups, large number in Congress oppose hazardous waste regulations
- Will significantly impact operations: closure of ash ponds, construction of additional disposal capacity, reductions in beneficial use
- Comments due in November; Final Rule not likely before 2012

Mercury / HAPs Regulation

- Clean Air Mercury Rule: trading rejected by court
- EPA will regulate all HAPs for coal and oil units
- March 2011 proposal; November 2011 final decision
- 3-yr compliance period (1-yr extension possible)
- ICR data collection/testing program (almost \$100M)
- New units before final rule: case-by-case MACT
- Issues: stringency, sub-categorization
- Implications: Various combinations of FGD, SCR, baghouses, ACI to control acid gases, metals, organics

"Transport Rule"

- Proposal affects power companies in 31 eastern states
 - State emission budgets for NO_x and/or SO₂ (both for most states)
- Some EEI member companies able to meet requirements due to combination of individual company approaches to addressing environmental issues, state requirements, fuel mix, and settlement agreements; other EEI members have concerns:
 - New reduction requirements must be met only 6 and 30 months after final Transport Rule issued in mid-2011
 - Provides little long-term certainty because requirements will be superseded in near-future by subsequent Transport Rules addressing the 2010 ozone standards and the 2011 particulate matter standards
 - Constraints on emissions trading



National Ambient Air Quality Standards

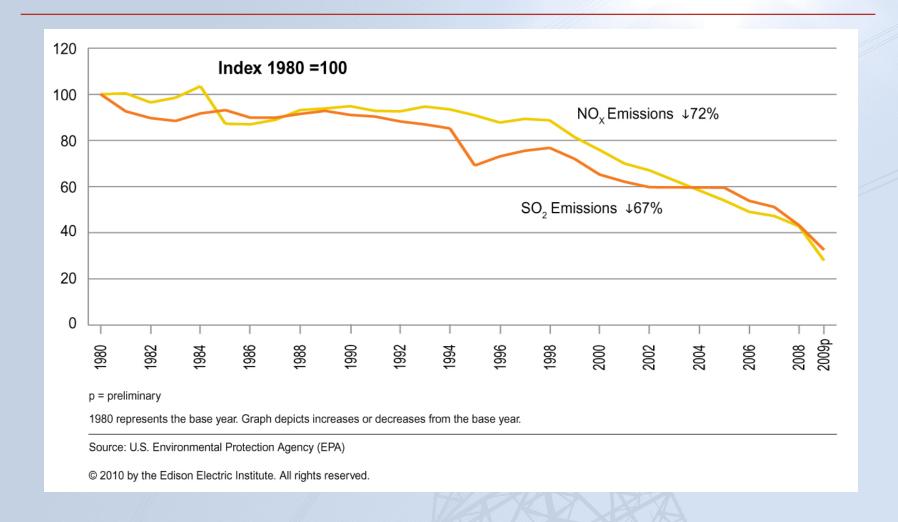
- New I-hour NO₂ standard (January 2010) and new I-hour
 SO₂ standard (June 2010) present permitting challenges
 - The new SO₂ standard must be met via both monitoring and modeling for an area to be "in attainment"
- Tightening of 2008 ozone standard expected ~October 2010
 - EPA has predicted implementation cost in 2020 of \$50-90 billion (for all emission sources) for the low end of its proposed range (0.06 ppm)
- Tightened PM proposal expected ~February 2011
- New ozone and PM standards will drive new Transport Rules
- State Implementation Plans: EGUs in bulls-eye due to perceived cost-effectiveness



Sector SO₂ and NO_x Emissions Down

- EPA's Clean Air Markets Division website:
 - National SO₂ emissions from power plants in 2009 were 64 percent lower than in 1990
 - National power plant NO_x emissions declined 70 percent over the same time period
 - Power generation NO_x emissions during the ozone season in the 20-state Eastern region regulated for summer ozone declined 81 percent since 1990

Electric Power SO₂ and NO_X Emissions



Minimizing Consumer Impacts

- Long investment horizons (20-30 years)
 require some 'educated predictions' of
 expected future legislative, regulatory and
 policy actions
 - Proper planning means that utilities cannot and do not – plan one rule at a time; utilities need to take a comprehensive view
- Avoid the cost, uncertainty and delay of litigation

Minimizing Consumer Impacts (2)

- PUC approvals processes
 - Approval of Integrated Resources Plans (IRPs)
 - Prudency review of expenditures
 - Least-cost compliance demonstration
- Avoiding stranded assets (aka premature or improper shutdowns and retirements)
- Coordination within a state or region integrated resource planning requirements, reliability organizations

Maintaining System Reliability

- Preserve system integrity through transmission and by maintaining adequate reserve margins
 - Transmission issues (voltage support, load pockets, etc.) can dictate what units must run
 - Timing and integration of new construction (i.e., before retirement of "old" units)
 - Adequate base load, peaking capacity and renewable capacity
 - Coordinated maintenance programs to accommodate retrofit outages

State Climate Activities

- Regional programs continuing, albeit at different levels
 - RGGI (12 states)
 - MGGA (6 states)
 - WCI (6 states)
- CA law to take effect in 2012; ballot initiative pending
- Overall state activity could increase in absence of federal legislation...
- ... but level of state opposition to increased costs in this economic landscape also is growing

Climate Litigation

- Some courts have allowed states/individuals to sue GHG emitters under common law tort principles:
 - Connecticut v. AEP (2d Cir., Sept. 21, 2009): federal common law action that seeks CO₂ emissions reductions from five electric utilities; four have sought Supreme Court review
 - Comer v. Murphy Oil (5th Cir., Oct. 16, 2009): federal and state tort law suit that seeks monetary damages from CO₂ emitters for Hurricane Katrina impacts; may be headed for Supreme Court
 - Kivalina v. ExxonMobil: native community seeking damages for moving village because of rising sea levels; district court disallowed suit, but appeal pending in 9th Circuit
- In absence of legislation, tort suits against GHG emitters are expected to increase, following tobacco and asbestos precedents

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